

**DIRECTORS' REPORT**

Dear Shareholders,

The Board of Directors are pleased to present the 47th Annual Report and the Audited Statement of Accounts for the financial year ending 31st March, 2023.

GLOBAL SCENARIO

As per the International Monetary Fund's report on World Economic Outlook, the global economy remained on track by gradual recovery from widespread turbulence both viz. COVID 19 pandemic and Russia's invasion of Ukraine, whereas the situation was fragile. In the said report a deceleration in global real GDP growth at 2.8% for 2023 and 3.0% for 2024 has been forecasted.

As per the Report by World Bank on Global Economic Prospects 2023, the global economy is projected to grow by 1.7% in 2023 and 2.7% in 2024. The report outlined a slowdown in global growth due to a variety of factors including elevated inflation, higher interest rates, reduced investment, and disruptions caused by Russia's invasion of Ukraine. It has also expressed apprehension that any additional negative development such as resurgence of the pandemic or escalating geo-political tensions could push the global economy into recession.

United Nations in its report on World Economic Situation and Prospects 2023 has cited that the judicious government spending will remain critical for steering economic recovery worldwide amid monetary tightening, subdued consumption and private investments. Moreover, focused public investments, would help to reinvigorate growth and support an inclusive and sustainable recovery. This could boost investment in physical and social infrastructure, ease supply-side constraints, create jobs and reduce inflationary pressures.

INDIAN ECONOMY

The Economic Survey 2022-23 had forecasted India's real GDP growth to remain robust in 2023 at 7%. GDP forecast for 2024 is estimated to be in the range of 6% to 6.8%, depending on the trajectory of economic and political developments globally. As per the Survey, India's recovery from the pandemic was relatively quick, and growth in the upcoming year will be supported by good domestic demand and a boost in capital investment.

World Bank in its Report on India Development Update has projected India's GDP growth to moderate 6.3% in 2024 due to global slowdown spillovers, slower consumption growth and heightened growth uncertainty. The Asian Development Bank, in its latest Asian Development Outlook said India's economic growth is expected to moderate to 6.4% in the financial year 2022-23 due to tight monetary conditions and elevated oil prices. Domestically, weather shocks to agricultural production, including abnormal rainfall or higher temperatures, could spur food inflation, thereby putting further pressure on the central bank to raise interest rates.

The Reserve Bank of India's Monetary Policy Committee at its meeting for April-2023 had projected India's real GDP growth at 6.5% for 2023-24. Domestic economic activity remains resilient, on the back of consecutive years of strong agricultural production, a post-pandemic rebound in contact-intensive services, buoyant growth in bank credit and a healthy banking & financial system. The government's thrust on capital expenditure, capacity utilisation in manufacturing, double digit credit growth and the moderation in commodity prices are expected to boost manufacturing and investment activity. Prolonged geopolitical tensions, tight global financial conditions and global financial market volatility pose risks to the outlook.

DIRECTORS' REPORT

FINANCIAL PERFORMANCE

The key financial highlights of the Bank for the year ended 31st March, 2023:

Amount (₹ in Crore)

PARTICULARS	YEAR	
	31/03/2023	31/03/2022
Paid up capital	235.65	255.40
Reserves	1,349.15	982.34
Working Capital	13,883.29	13,354.27
Total Business	18,291.49	18,259.85
Deposits	11,276.71	11,360.11
Advances	7,014.78	6,899.74
Gross Income	1,027.89	1,054.57
Net Profit/Loss above the line	(149.39)	37.49
Net Profit/Loss below the line	50.59	37.49
CRAR	12.63%	14.13%

- DEPOSITS decreased by ₹ 83.40 Crore i.e. 0.73%.
- ADVANCES increased by ₹ 115.04 Crore i.e.1.67%.
- BUSINESS PER EMPLOYEE stood at ₹ 13.06 Crore.

PROFIT

As per the regulatory guidelines the Bank is required to make provision of ₹ 300.00 Crore towards Security Receipts (SRs) pertaining to the assets assigned to ARCs. Thus for the financial year 2022-23, the Net Loss (above the line) amounts to ₹ 149.39 Crore. Further, as approved at the Annual General Meeting held on 9th September, 2022 and subsequent permission received from the Reserve Bank of India, the Building Fund and Special Reserve for Security Receipts (SRs) were transferred to Profit and Loss Account and Net Profit (below the line) amounts to ₹ 50.59 Crore.

**APPROPRIATION OF PROFITS**

In accordance with RBI guidelines and the provisions of section 63 of Multi-State Co-operative Societies Act 2002, the following appropriation of the Net Profit was recommended to the General Body for approval:

Reserve Fund & Other Reserves	Amount of Appropriation (₹)	Position as on 31/03/2023 after appropriation (₹)
Statutory Reserve	12,65,00,000	325,32,97,590
Building Fund		-
Dividend Equalization Fund		2,95,00,000
Bad and Doubtful Debts Reserve	32,33,00,000	327,02,70,488
Bad and Doubtful Debts Reserve (ARC)		1,33,85,841
Contingent provision against Standard Assets		28,75,00,000
Charity Fund		10,00,000
Special Reserve	5,10,00,000	119,31,70,000
Special Reserve for Security Receipts		-
Investment Fluctuation Reserve		40,51,01,059
Contribution to Education Fund of N.C.U.I.	50,59,112	50,59,112
Education Fund		10,00,000
Special Reserve for Restructured Assets		34,00,00,000
General Reserve (Deferred Tax)		9,11,30,000
Net Open Foreign Currency Position Reserve		1,00,00,000
Special Reserve u/s.36(1)(viii)		2,00,00,000
Members' Welfare Fund		10,00,000
Revaluation Reserve		255,99,87,078
Bad & Doubtful Debts Reserve for Security Receipts(SRs)		251,59,19,906
Balance carried forward	17,90,96,747	17,90,96,747
TOTAL	68,49,55,859	1417,64,17,821

DIRECTORS' REPORT

PROVISION FOR INCOME TAX

Provision for tax for the Financial Year 2022-2023 is computed after considering items allowable/ inadmissible as per the Income Tax Act 1961. The estimated tax outflow for the year 2022-23 is ₹ 21.66 Crore. The net provision for taxes after considering the Deferred Tax Liability arising out of the timing differences and provisioning in accordance with the Accounting Standards AS-22 is (₹ 49.44) Crore as detailed hereunder.

	(₹ in Crore)
Net Tax Liability for the year	21.66
ADD : Tax paid for the earlier year	0.27
ADD : Deferred Tax Liability	(71.37)
Provision made in Profit & Loss Account	(49.44)

AWARDS / RECOGNITIONS

Bank has received three Awards during the year in recognition of its various initiatives.

- "Best Bank Award"- 2nd Prize by Banco at Banco Advantage Annual Summit for UCBs.
- "Best HR Management/initiatives Award" at All India Co-operative Banks summit organized by NAFCUB and Banking Frontiers at Indore.
- "Innovations in Information Security of the year Award" for IT Security Measures at BFSI Fintech Conclave 2022.

DIVIDEND

Bank's operating profit increased to ₹ 163.27 Crore compared to the operating profit of ₹ 125.17 Crore for the F.Y. 2021-2022. However, the Bank had to make additional provision towards Security Receipts (pertaining to the assets assigned to ARCs) and thus reported a loss of ₹ 149.39 Crore for the F.Y. 2022-23. The profit after transfer from Building Fund and Special Reserve for Security Receipts amounted to ₹ 50.59 Crore (below the line). The Bank is unable to propose the dividend for the financial year 2022-23, as the dividend can be paid from the profit earned for the current financial year as per regulatory guidelines. Hence the Bank has not proposed dividend for the financial year 2022-23.

CAPITAL TO RISK ASSETS

Bank has consistently maintained a healthy Capital to Risk Assets Ratio (CRAR). The CRAR of the Bank is 12.63% as on 31st March, 2023 which is above the minimum regulatory requirement of 12% prescribed by the Reserve Bank of India.

MEMBERSHIP

The number of members of the Bank as on 31st March, 2023 is as under:

Type of Membership	As on 31 st March, 2022	Deletion of members during the year	Admission of new members during the year	As on 31 st March, 2023
Regular	1,81,256	3694	2965	1,80,527
Nominal	35,772	101	1155	36,826

BRANCH NETWORK

The Bank is rendering services through 102 branches, 1 extension counter, 103 on-site ATM centres and 2 off-site ATM centres across the States of Maharashtra, Karnataka & Gujarat.

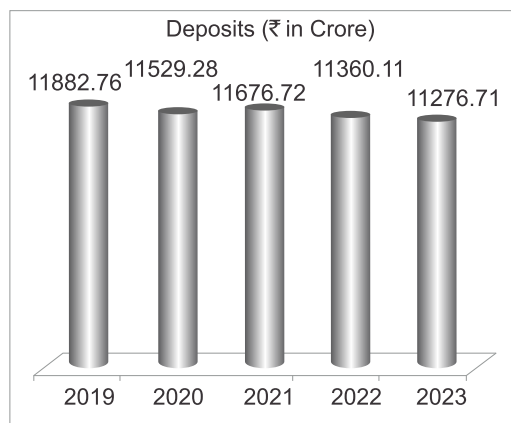
During the year, the Bank shifted business activities of Dadar (West) and Bandra (West) branches in Mumbai and Koramangala branch in Bengaluru to facilitate customer convenience.



DEPOSIT INSURANCE

The deposits of customers continue to be insured up to ₹ 5 Lakh with the Deposit Insurance & Credit Guarantee Corporation (DICGC). The bank is regular & prompt in paying insurance premium to DICGC.

DEPOSITS



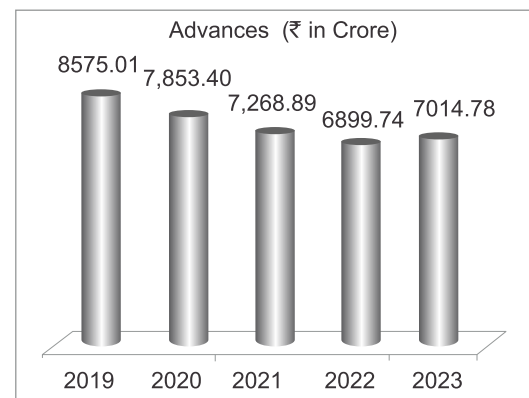
Deposits of the Bank were ₹ 11276.71 Crore as on 31.03.2023 as compared to ₹ 11,360.11 Crore as on 31.03.2022.

During the year the Bank continued to focus on mobilizing low-cost and retail term deposits to improve profitability. This approach has helped the Bank to moderate the cost of deposits and also widen its customer base.

ADVANCES

During the year under report the Bank's Advances increased marginally from ₹ 6899.74 Crore as on 31.03.2022 to ₹ 7014.78 Crore as on 31.03.2023.

The Bank's Credit Deposit Ratio as on 31.03.2023 stood at 62.21% as against 60.74% as on 31.03.2022. In the F.Y 2022-23 the Bank's main focus was to increase Retail Credit portfolio and Priority Sector advances were given importance in compliance with the guidelines of the Reserve Bank of India..



NON PERFORMING ASSETS

Post COVID-19 Pandemic and its adverse impact due to nationwide lockdown the Bank initiated prompt recovery actions to contain fresh slippages and improved collections in stressed loan accounts through various recovery channels including SARFAESI Act, 2002 and Insolvency and Bankruptcy Code, 2016 (IBC).

The gross NPA were ₹ 633.89 Crore forming 9.04 % of the total advances as on 31.03.2023. Net NPA of Bank as on 31.03.2023 were ₹ 339.19 Crore which is 5.05 % of Net advances.

The Bank refers disputes relating to recovery of dues in the state of Maharashtra to Justice Shri. Rajan Jodharaj Kochar (Retd.), High Court of Bombay, Shri. Vasant Narayan Lothey (Patil), Ex-Presiding Officer (Judge), Debt Recovery Tribunal-III, Mumbai & Debt Recovery Tribunal II, Ahmedabad and Shri Kailashcharda L. Vyas, Advocate & Retd. District Judge; who were appointed as Arbitrators by the Commissioner for Co-operation and Registrar of Co-operative Societies, Maharashtra State.

Disputes relating to recovery of dues in the State of Karnataka are referred to Shri. C. N. Badarinath, Additional Registrar of Co-operative Societies (Retd.) and Central Arbitrator & Ex- Member, Karnataka Appellate Tribunal, who was appointed as Arbitrator by the Central Registrar of Co-operative Societies.

DIRECTORS' REPORT

Classification of Assets and Provisioning made against Non-Performing Assets as on 31st March, 2023

(₹ in Lakh)

Classification of Assets	No. of A/Cs	Amount Outstanding	% of Col.3 to Total Loans Outstanding	Provision required to be made		Existing provision at the beginning of the year	Provisioning made during the year under report	Total provisions as at the end of the year	Remarks
				%	Amount				
1.	2.	3.	4.	5.		6.	7.	8.	9.
Total Loans and Advances	29638	701478.09							
of which:									
A. Standard Assets	26891	638089.06	90.96	0.40 to 5	2875.00	2675.00	200.00	2875.00	
B. Non-Performing Assets						22584.20	6885.50	29469.70	
1. Sub-Standard	275	14908.99	2.13	10	1490.90				
2. Doubtful									
(i) Upto 1 year									
a) Secured	473	8669.19	1.24	20	1733.84				
b) Unsecured	18	526.07	0.07	100	526.07				
(ii) Above 1 year and upto 3 years									
a) Secured	1462	27776.01	3.96	30	8332.83				
b) Unsecured	253	3320.84	0.47	100	3320.84				
(iii) Above 3 years									
a) Secured	134	5110.73	0.73	100	5110.73				
b) Unsecured	14	15.62	0.00	100	15.62				
Total Doubtful Assets (i + ii + iii)	2354	45418.46	6.47		19039.93				
a) Secured	2069	41555.93	5.93		15177.40				
b) Unsecured	285	3862.53	0.54		3862.53				
3. Loss Assets	118	3061.58	0.44	100	3061.58				
Gross NPA's (B1+B2+B3)	2747	63389.03	9.04		23592.41	22584.20	6885.50	29469.70	

(₹ in Lakh)

Sr. No.	Particulars	31.03.2023	31.03.2022
1	Gross Advances	701478.09	689973.97
2	Gross NPAs	63389.03	61088.62
3	Gross NPAs as a percentage to Gross Advances	9.04	8.85
4	Deductions	---	---
	- Balance in interest suspense account/ OIR	---	---
	- DICGC/ ECGC claims received and held pending adjustment	---	---
	- Part payment on NPA account received and kept in suspense account	---	---
5	Total NPA provisions held (BDDR, Special BDDR Balance after appropriation)	29469.70	22584.20
6	Net advances (1-4-5)	672008.39	667389.77
7	Net NPA (2-4-5)	33919.33	38504.42
8	Net NPAs as percentage of net advances	5.05	5.77



FOREIGN EXCHANGE BUSINESS

The Bank has been providing foreign exchange services since 2009 as an AD-Category-I Bank through its 'B-Category' branches at Goregaon (East) and Fort. The foreign exchange business of the Bank has shown reasonable growth in all these years. During the year under review, the foreign exchange merchant turnover stood at ₹ 2601.74 Crore as against ₹ 2516.37 Crore in the last financial year.

To facilitate global trade and remittances the Bank is maintaining Nostro Accounts in 8 major currencies viz. USD, EURO, GBP, SGD, AED, JPY, AUD and CAD with International Banks. The Bank has also maintained correspondent relationship with International Banks for smooth trade transactions.

The Bank offers wide range of forex products such as issuance of Import Letters of Credit, Inward / Outward remittances, issuance of foreign bank guarantees, hedging services such as booking of forward contract to protect the customer from exchange rate risk etc. The Bank also offers Export finance in Indian Rupee and foreign currency (PCFC/PSCFC), and discounting of Export LC.

The Bank extends the Interest Equalisation Scheme of Government of India on Pre and Post Shipment Rupee Export Credit to all the eligible exporters. The Bank also offers EEFC accounts in five major currencies to retain customers' forex earnings in the same currency thereby safeguarding exporters from currency fluctuation risks.

The Bank is offering deposit products to Non-resident Indians such as Non Resident External (NRE) accounts, Non Resident Ordinary (NRO) accounts and Foreign Currency Non Resident (FCNR) deposits at competitive interest rates.

TREASURY

The Bank's investment portfolio stood at ₹ 4387.99 Crore as on 31st March, 2023 out of which an amount of ₹ 2518.51 Crore has been invested in government and other approved securities. The Bank's total investments in Government and other approved securities as on 31st March, 2023 stood at 21.70% of its applicable Net Demand and Time Liabilities (NDTL).

The Bank's Treasury Department manages liquidity, interest rate risk of investment portfolio & complies with the reserve requirement. The Bank has always adhered to the statutory and regulatory guidelines / requirements.

During the Financial Year 2022-23, the yield on the 10-year benchmark Government bonds rose as major central banks hiked their policy rates in order to control inflation. The Reserve Bank of India raised the policy repo rates by 250 basis points during the financial year and continued to be prudent to ensure that inflation is progressively aligned with the target, while supporting growth. RBI adopted a nuanced and agile approach to liquidity management and conducted VRR as well as VRRR auctions. This ensured durable liquidity in the system, orderly market conditions and financial conditions supportive for sustainable growth. The yield on the 10 Year benchmark government securities (7.26 GS 2033) on 31st March, 2023 stood at 7.31% as against 6.85% (6.54 GS 2032) on 31st March, 2022.

BANCASSURANCE

The Bank is a Corporate Agent for Bancassurance under the License issued by IRDAI offering a bouquet of insurance products across all the branches.

The Bank is having the following tie-ups for Life Insurance and General Insurance with different insurance companies as under :

- Life Insurance Corporation of India
- HDFC Life Insurance Co. Ltd.
- Aditya Birla Sun Life Insurance Co. Ltd.
- The New India Assurance Co. Ltd.
- Bajaj Allianz General Insurance Co. Ltd.

During the year 2022-23, the Bank has earned revenue of ₹ 2.14 Crore from the sale of third party insurance products as against ₹ 2.11 Crore in 2021-22.

AUDIT & INSPECTION

Bank has a sound and comprehensive audit mechanism in place which plays a crucial role in maintenance, assessment and efficiency of Bank's internal control system and procedures. Audit activities are guided by a well-defined Audit Policy of the Bank which is reviewed on yearly basis. The audit carried out by the Bank is conducted by the external agencies as well as Bank's internal audit team.

RBI INSPECTION

The officials of RBI carried-out an inspection of the Bank covering the period upto 31st March, 2022 under Section 35 of the Banking Regulation Act, 1949 (as applicable to Co-operative Societies).

STATUTORY AUDIT

M/s. Jain Tripathi & Co, Chartered Accountants, carried-out the Statutory Audit of the Bank for the F.Y. 2022-23 who were appointed by the Shareholders at the 46th Annual General Meeting held on 9th September, 2022 as approved by RBI. All the Bank branches are under the purview of Statutory Audit.

INTERNAL AUDIT

From the F.Y. 2022-23 onwards, the Internal Audit function of the Bank is conducted by the officials posted in Audit Department in adherence to the RBI Circular bearing Ref. No.DoS.CO.PPG./SEC.05/11.01.005/2020-21 dated 03.02.2021 on Risk Based Internal Audit (RBIA).

CONCURRENT AUDIT

Branches of the Bank have been categorized as High, Medium and Low Risk based on the risk perception and volume of business. Out of the 102 branches of the Bank, 51 Branches are under Concurrent Audit conducted by various Chartered Accountant firms.

INFORMATION TECHNOLOGY & SYSTEM AUDIT

During the F.Y. 2022-23 the Bank has conducted Vulnerability Assessment & Penetration Test (VAPT) for its Mobile Banking, Internet Banking & UPI servers in addition to all other critical servers and network devices. Net-banking & Mobile banking applications are also subjected to regular VAPT audits including daily automated audits, IS Audit, Cyber Security Audit, Application Security Audit and Source Code Audit.

DIGITAL BANKING

To impart better services, the Bank has been investing in technology. During the F.Y. 2022-23 the Bank continued to offer various digital services like Mobile Banking, Internet Banking, SMS Banking, Missed Call Service and E-Statements. The Bank has launched digital services like UPI, BBPS, QR Payments, Payment Gateway Services, Housing Society Application, RuPay Debit Cards, eComm etc.

The Bank has initiated more than 6,21,25,608 digital transactions in F.Y. 2022-23 out of 7,12,13,097 total transactions, which constitute around 87.24% made online.

Customer grievances are managed online on a Customer Complaint Management System of the Bank, resulting in quick and documented resolution to customer grievances.

The Bank is constantly in the process of strengthening its IT infrastructure by migrating to new and higher configuration hardware which are scalable as per the Application requirements. Endpoints & Servers are upgraded to the latest supported Operating System in view of the threats arising from outdated operating systems. Next Generation Firewall has been deployed at Perimeter level to provide advanced protection from external threats.

Further, to safeguard the bank's infrastructure and customer information the Bank has implemented various security solutions like Endpoint Detection & Response (EDR), SIEM with hosted SOC services, Data Leakage Prevention (DLP), Email Security with Advanced Threat Protection, Web Security etc. The Bank has also put various security controls in place in addition to investing in security solutions to safeguard Information. Various security assessments and drills are conducted to further improve the Bank's Cyber Security Posture.

Periodic cyber security awareness campaigns/trainings are conducted for the Bank's Senior Management &



Board members in addition to staff members with a view to improve Cyber Security Awareness in the Bank. Cyber Security related materials are also regularly shared on Bank's website, Social Media posts & SMS's to enlighten customers on the importance of following secure Banking practices.

RISK MANAGEMENT

As financial intermediaries Banks are exposed to various risks both financial and nonfinancial. Risk has to be managed to minimise the impact and maximise the returns. Risk Management is the process of identifying, assessing, controlling and mitigating the risks. The Bank has in place a comprehensive Risk Management Policy to protect the institution from unforeseen losses.

The goal of Risk Management is to determine the potential level of risk that maximizes Bank's return and ensure that the Bank has a well governed system in place to identify various risks.

HUMAN RESOURCE MANAGEMENT

The total employee strength of the Bank stood at 1401 as on 31.03.2023. The Bank is working towards building leadership capabilities, developing future leaders, fostering an environment that supports sustainable performance, and promoting continuous professional and personal development of all the employees.

The Bank is focused on creating an enabling workplace where employees are continuously engaged, enthusiastic, attuned towards fulfilling the goals, expectations and requirements of all stakeholders.

LEARNING & DEVELOPMENT

Learning & Development are vital for ensuring employees to possess the required skill and knowledge to match their current roles and preparing for new challenges. The Bank undertakes a planned, proactive training process for individual growth of the employees and organisational effectiveness.

The Bank imparts qualitative trainings both through in-house team and external experienced trainers. The Bank also deposes officials to various training programmes conducted by prestigious institutions like RBI, CAB, NAFCUB, IIBF, CAFRAL, FEDAI, etc. Some of the training initiatives are as below:

- Training on Cyber Security & Information Security
- Programme on KYC and Anti Money Laundering
- Training on Emerging Trends in Digital Banking & Marketing of Digital Products
- Programme on Efficient and Effective Branch Management
- Training Programme on Investment & Treasury Management
- Training on Digital Payments Services and Products-Consumer Protection Perspective
- Training Programme on Managing Operational Risk at Branches
- Training Programme on Risk Based Internal Audit
- Training Programme on ALM & Investment Management
- Training Programme on Compliance Management
- Programme on Credit Management
- Programme on Detection and Impounding of Counterfeit Notes

EMPLOYEE ENGAGEMENT

The Bank firmly believes that employees are an integral part in the development of an organisation and continuously works to provide a cohesive environment where employees feel valued. Bank conducts a number of initiatives to drive employee engagement under the aegis of the Staff Welfare Club.

Several health and wellness initiatives, campaigns, activities and get-togethers are conducted for employees and their families to foster the feeling of oneness and harmony. These activities provide employees a platform to showcase their varied interests and talents which go a long way in building employee morale.

STAFF RELATIONS

The Board of Directors wholeheartedly appreciate the contribution of all the employees for their sincere and dedicated services. The Bank has always believed in nurturing the cordial relation it shares with all the employees, recognized Officers' Association and Employees' Union. The Bank is committed to provide a safe and harmonious working environment to all the employees.

AMENDMENTS TO BYE-LAWS

The Board of Directors had proposed amendments to the following bye-laws of the Bank, which were unanimously approved at the 46th Annual General Meeting held on Friday, the 9th September, 2022:-

- i) Bye-law No.4.B.ii) j) concerning eligibility for ordinary membership.
- ii) Bye-law No.10.i) concerning withdrawal from membership / partial withdrawal of shares held.
- iii) Bye-law No.12.a) concerning rights of member.
- iv) Bye-law No.21 concerning death of a shareholder.
- v) Bye-law No.23.a) concerning capital and funds.
- vi) Bye-law No.31 concerning co-option by the Board of Directors.
- vii) Bye-law No.37 concerning filling of vacancies in the Board of Directors.
- viii) Bye-law No.52.ii) concerning dividend.

The proposed amendment to Bye-law No.4.B.ii) j) concerning eligibility for ordinary membership was unanimously approved at the 45th Annual General Meeting held on Thursday, the 30th September, 2021. However, the same was not approved and registered by the Central Registrar of Co-operative Societies (CRCS), New Delhi as stated in the letter no. F.No.L-11016/08/1996-L&M(e) dated 18th February, 2022 received from the Central Registrar of Co-operative Societies (CRCS), New Delhi.

The Bank had forwarded the proposal for the amendment proposed to bye-law No.4 B) ii) j) along with its submissions to the Central Registrar of Co-operative Societies, New Delhi for reconsideration. The Central Registrar of Co-operative Societies, New Delhi vide its letter no. F.No.L-11016/08/1996-L&M(e) dated 12th September, 2022 has approved and registered the proposed amendment to bye-law No.4.B.ii) j).

The Central Registrar of Co-operative Societies, New Delhi vide its letter no. F.No.L-11016/08/1996-L&M(e) dated 21st January, 2023 has approved and registered the proposed amendment to bye-law Nos.10.i), 12.(a), 21, 23.(a), 37 and 52.(ii).

However, the proposed amendment to bye-law No.31 concerning co-option by the Board of Directors was not considered for registration by the Central Registrar of Co-operative Societies, New Delhi.

The Board of Directors of the Bank propose to amend bye-law No. 29.c) of the Bank viz., Notice for the General Meetings and Special General Meetings as reproduced on page 66 for deliberations and members' approval.

BOARD OF MANAGEMENT

Board of Management of the Bank consisting of following members constituted during the previous financial year continued during the financial year 2022-23.

Shri. Dayanand B. Amin	Chairman
Shri. U. Shivaji Poojary	Member
Miss. Rohini J. Salian	Member
Shri. Jaya A. Kotian	Member
Shri. Harishchandra G. Mulki	Member
Shri. Vijay Kumar	Member
Shri. Vidyanand S. Karkera	MD & CEO

The Board of Management constituted to facilitate professional management and focussed attention to banking related activities of the Bank met on 22 occasions during the year under report.

**CO-OPTION OF DIRECTOR**

In terms of section 41(3) of the Multi-State Co-operative Societies Act, 2002 and Bye-law No.31 (ii) of the Bank, the Board of Directors co-opted Shri. Raja V. Salian as a Director of the Bank. The co-option of Shri. Raja V. Salian as a Director of the Bank is co-terminus with the tenure of the existing Board.

CORPORATE GOVERNANCE

The Committees of the Board constituted during the F.Y.2018-19 and reconstituted during the F.Y.2019-20, F.Y.2020-21 and F.Y.2021-22 continued for the financial year 2022-23 as under:

EXECUTIVE & IT STRATEGY, STEERING & SECURITY COMMITTEE OF THE BOARD	
Shri. U. Shivaji Poojary	Chairman
Miss. Rohini J. Salian	Member
Shri. Vasudeva R. Kotian *	Member
Shri. Bhaskar M. Salian	Member
Shri. Jaya A. Kotian	Member
Shri. Suryakant J. Suvarna	Member
Shri. N. T. Poojari	Member
Smt. Sharada S. Karkera	Member
Shri. Vidyanand S. Karkera	MD & CEO
(* Mr. Vasudeva R. Kotian, Director expired on 08/11/2022.)	

AUDIT COMMITTEE OF THE BOARD	
Shri. L. V. Amin	Chairman
Shri. U. Shivaji Poojary	Member
Shri. Jyoti K. Suvarna	Member
Shri. K. B. Poojary	Member
Shri. Purushotham S. Kotian	Member
Shri. Mohandas A. Poojary	Member
Shri. Premnath P. Kotian	Member
Shri. Vidyanand S. Karkera	MD & CEO

LOAN COMMITTEE OF THE BOARD	
Shri. Jaya A. Kotian	Chairman
Shri. U. Shivaji Poojary	Member
Adv. Somnath B. Amin	Member
Shri. Gangadhar J. Poojary	Member
Shri. Raja V. Salian	Member
Shri. Vidyanand S. Karkera	MD & CEO

SPECIAL COMMITTEE OF THE BOARD FOR MONITORING FRAUDS & RISK MANAGEMENT COMMITTEE OF THE BOARD	
Shri. U. Shivaji Poojary	Chairman
Shri. L. V. Amin	Member
Shri. Jyoti K. Suvarna	Member
Shri. Bhaskar M. Salian	Member
Shri. Purushotham S. Kotian	Member
Shri. Vidyanand S. Karkera	MD & CEO

All the above Committees of the Board met from time to time to carry out the responsibilities entrusted to them for the qualitative growth of the business of the Bank.

The Bank ensures highest level of ethical standards, professional integrity and corporate governance. The Bank practices the cardinal principles of business ethics, accountability, responsibility, transparency and effective supervision, which serve as the basic approach to corporate governance.

DIRECTORS' REPORT

Meetings of the Board and its various Committees held during the year are as under:-

Meetings	No. of meetings held
Board	27
Executive & IT Strategy, Steering & Security Committee of the Board	17
Loan Committee of the Board	24
Audit Committee of the Board	14
Special Committee of the Board for Monitoring Frauds & Risk Management Committee of the Board	3

STAFF EXECUTIVE COMMITTEES

Staff Executive Committees comprising of Senior Executives of the Bank are:-

- Asset Liability Management Committee
- Executives' Loan Committee
- Investment Committee
- Staff Accountability Committee

OBITUARY

The Board of Directors regret to state with a deep sense of sorrow about the sad demise of Shri. Vasudeva R. Kotian, Ex-Chairman, Ex-Vice Chairman and Director on 08/11/2022. Shri. Vasudeva R. Kotian was associated with the Bank as a Director continuously for a period of 31 years from 1991-92 till the date of his demise. He was the Chairman of the Bank from 15th October, 2008 to 1st October, 2013 and Vice Chairman of the Bank from 18th August, 1999 to 1st October, 2008.

The Board of Directors places on record its appreciation for the selfless and dedicated services rendered by Late Shri. Vasudeva R. Kotian in the Bank's growth during his tenure as Chairman, Vice Chairman and Director of the Bank.

ACKNOWLEDGEMENT

The Board of Directors expresses gratitude to The Billawar Association, Mumbai and its members for extending their support from time to time. The Board of Directors thank all the members, customers, employees, service providers, well-wishers and institutions for extending their whole-hearted support and co-operation in the growth and development of the Bank. The Board of Directors also wishes to place on record the assistance, guidance and co-operation extended by the following institutions, banks and other authorities:

1. Reserve Bank of India.
2. Central Registrar of Co-operative Societies, Government of India, New Delhi.
3. Commissioner for Co-operation and Registrar of Co-operative Societies, Maharashtra State.
4. Registrar of Co-operative Societies, Karnataka State.
5. Registrar of Co-operative Societies, Gujarat State.
6. Officials of Revenue Department at all levels in Maharashtra, Karnataka and Gujarat States.
7. Statutory Auditors, Concurrent Auditors, Information Systems Auditors, Tax Auditors and all other Auditors, Legal Advisors and Valuers.
8. National Federation of Urban Co-operative Banks and Credit Societies Ltd., New Delhi.
9. Maharashtra Urban Co-operative Banks Federation Ltd.
10. Brihanmumbai Nagari Sahakari Banks Association Ltd., Mumbai
11. The Maharashtra State Co-operative Banks' Association Ltd., Mumbai.
12. Indian Banks' Association.
13. Foreign Exchange Dealers Association of India (FEDAI).
14. Print & Electronic Media.

For and on behalf of the Board of Directors

Place : Mumbai

Dated : 30th May, 2023

U. SHIVAJI POOJARY
CHAIRMAN